

**Scope of services**

**Purpose:** working through and refining what is really meant by 'all services in scope'

**Geography and lots**

**Purpose:** clarity and decisions about the area covered by the model and whether to subdivide by lots

**Financial envelope**

**Purpose:** based on the in-scope services defining the current contract value and projected value of the desired contract length

**Outcomes selection**

**Purpose:** designing an outcomes framework to form the basis of the new commissioning model, how we're going to measure success and designing the performance management regime that aligns incentives across providers

**Existing contract analysis**

**Purpose:** understanding all terms of existing contractual arrangements to identify any constricting terms, and where necessary setting new novation terms with providers

**Contract design and development**

**Purpose:** designing the approach required to move to a population capitation and outcome based model of payment, developing the new payment mechanism on the basis of the outcomes framework

**Procurement process**

**Purpose:** designing and running the procurement process if this route is chosen, including bringing together and engaging with providers in the market

**Governance and organisational construct and programme governance**

**Purpose:** designing the appropriate accountability and legal arrangements to manage the capitated budget and risk sharing. Agreeing the process for making decisions as co-commissioners

**Public engagement**

**Purpose:** produce public communication material and public consultation as required

**Stakeholder engagement**

**Purpose:** internal and external engagement, including providers

**Organisational development**

Identifying new skills and capabilities required and ways in which you will acquire them

**Regulation**

**Purpose:** engaging with key regulation bodies such as NHS England, NHS Improvement and CQC to secure agreement to the preferred scope of services in the new model